

Regional Healthcare Partnership 9

Medicaid 1115 Waiver

Texas Healthcare Transformation and Quality Improvement Program

Public Hearing

Meeting Handout Material

October 24, 2013

Regional Healthcare Partnership 9

Medicaid 1115 Waiver

Texas Healthcare Transformation and Quality Improvement Program

CMS Initially Approved Category 1 and 2 Projects

As of October 24, 2013

RHP 9 Project Listing - CMS Initial Approvals - September 9, 2013

Project Option	Section/Option Title	Interventional Projects		
		Project ID	DY 2 & 3 Project Value	Percent of Total
Category 1 -Infrastructure Projects				
1.1	Expand Primary Care			
	1.1.1 - Establish more primary care clinics			
	Baylor Medical Center at Carrollton	195018001.1.1	600,110	
	Children's Medical Center	138910807.1.1	6,828,278	
	HCA Medical City Dallas Hospital	020943901.1.3	1,800,809	
	Parkland Memorial Hospital	127295703.1.6	15,360,089	
	UT Southwestern Medical Center	126686802.1.1	1,758,273	
	1.1.2 - Expand existing primary care capacity			
	Baylor Medical Center at Garland	121790303.1.1	896,769	
	Baylor Medical Center at Irving	121776204.1.1	765,744	
	Baylor University Medical Center	139485012.1.1	4,302,713	
	Children's Medical Center	138910807.1.2	6,303,026	
	Parkland Memorial Hospital	127295703.1.1	15,172,771	
	Parkland Memorial Hospital	127295703.1.2	10,770,794	
	Texas Health Presbyterian Hospital Dallas	020908201.1.1	2,835,557	
	UT Southwestern Medical Center	126686802.1.2	6,076,938	
			73,471,871	16%
1.2	Increase Training of Primary Care Workforce			
	1.2.1 Update primary care training programs to include training on the medical home and			
	UT Southwestern Medical Center	126686802.1.7	3,765,644	
	UT Southwestern Medical Center	126686802.1.8	2,446,444	
	1.2.2 Increase the number of primary care providers and other clinicians/staff			
	UT Southwestern Medical Center	126686802.1.10	1,800,000	
	UT Southwestern Medical Center	126686802.1.9	4,703,644	
			12,715,732	3%
1.3	Implement at Chronic Disease Management Registry			
	1.3.1 - Implement/enhance and use chronic disease management registry functionalities			
	Children's Medical Center	138910807.1.3	6,303,026	
	Parkland Memorial Hospital	127295703.1.3	14,329,840	
			20,632,866	4%
1.4	Enhance Interpretation Services and Culturally Competent Care			
	1.4.1 - Expand access to written and oral interpretation services			
	Parkland Memorial Hospital	127295703.1.7	13,955,203	
			13,955,203	3%

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Project Option	Section/Option Title	Interventional Projects		
		Project ID	DY 2 & 3 Project Value	Percent of Total
1.7	Introduce, Expand or Enhance Telemedicine/Telehealth			
	1.7.1 - Implement telemedicine program to provide or expand specialist referral services in			
	HCA Medical City Dallas Hospital	020943901.1.1	2,646,086	
	HCA Medical City Dallas Hospital	020943901.1.2	1,844,085	
	Lakes Regional MHMR	121988304.1.2	993,683	
	UT Southwestern Medical Center	126686802.1.4	7,558,087	
			13,041,941	3%
1.8	Increase, Expand and Enhance Dental Services			
	1.8.1 - Establish a multi-week externship program for fourth year dental students to provide			
	Texas A&M Health Science Center / Baylor College of Dentistry	009784201.1.1	1,404,843	
	1.8.6 - The expansion of existing dental clinics, the establishment of additional dental clinics,			
	Texas A&M Health Science Center / Baylor College of Dentistry	009784201.1.2	4,063,735	
	1.8.9 - The implementation or expansion of school-based sealant and/or fluoride varnish			
	Texas A&M Health Science Center / Baylor College of Dentistry	009784201.1.3	1,190,943	
			6,659,521	1%
1.9	Expand Specialty Care			
	1.9.2 - Improve access to specialty care			
	Baylor Medical Center at Carrollton	195018001.1.2	125,022	
	Baylor Medical Center at Garland	121790303.1.2	794,282	
	Baylor Medical Center at Irving	121776204.1.2	628,302	
	Baylor University Medical Center	139485012.1.2	3,723,501	
	Parkland Memorial Hospital	127295703.1.5	12,175,681	
			17,446,788	4%
1.10	Enhance Performance Improvement and Reporting Capacity			
	1.10.2 - Enhance improvement capacity through technology			
	UT Southwestern Medical Center	126686802.1.6	3,322,116	
	UT Southwestern Medical Center	126686802.1.12	3,541,654	
	1.10.3 - Enhance improvement with systems			
	Parkland Memorial Hospital	127295703.1.4	8,054,681	
			14,918,451	3%
1.12	Enhance service availability to appropriate levels of behavioral health care			
	1.12.2 - Expand the number of community based settings where behavioral health services			
	Children's Medical Center	138910807.1.4	6,303,026	
	Dallas County MHMR / Metrocare Services	137252607.1.2	3,705,743	
			10,008,769	2%

RHP 9 Project Listing - CMS Initial Approvals - September 9, 2013

Project Option	Section/Option Title	Interventional Projects		
		Project ID	DY 2 & 3 Project Value	Percent of Total
1.13	Development of behavioral health crisis stabilization services as alternatives to hospitalization			
	1.13.1 - Develop and implement crisis stabilization services to address the identified gaps in			
	Dallas County Health and Human Services	121758005.1.1	8,397,875	
	Lakes Regional MHMR	121988304.1.1	2,988,027	
			11,385,902	2%
1.14	Develop Workforce Enhancement Initiatives to Support Access to Behavioral health Providers in			
	1.14.1 - Provide training to enhance the development of specialty behavioral healthcare and			
	Dallas County MHMR / Metrocare Services	137252607.1.1	523,001	
			523,001	0%
Total Category 1		40 Projects	\$194,760,045	42%

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Project Option	Section/Option Title	Interventional Projects		
		Project ID	DY 2 & 3 Project Value	Percent of Total
Category 2 - Innovation and Redesign Projects				
2.1	Enhance/Expand Medical Homes			
	2.1.1 - Develop, implement, and evaluate action plans to enhance/eliminate gaps in the			
	Children's Medical Center	138910807.2.1	7,676,699	
	HCA Medical City Dallas Hospital	020943901.2.4	1,521,064	
	Methodist Dallas Medical Center	135032405.2.3	1,369,355	
	Parkland Memorial Hospital	127295703.2.1	12,362,999	
	Parkland Memorial Hospital	127295703.2.11	7,961,022	
	UT Southwestern Medical Center	126686802.2.1	6,088,459	
	2.1.2 - Collaborate with an affiliated patient care facility			
	Doctor's Hospital at White Rock Lake	094194002.2.1	1,163,200	
	Texas Health Presbyterian Hospital Dallas	020908201.2.3	5,447,819	
			43,590,617	9%
2.2	Expand Chronic Care Management Models			
	2.2.1 - Redesign the outpatient delivery system to coordinate care for patients with chronic			
	Denton County HHS	136360803.2.1	2,099,469	
	Parkland Memorial Hospital	127295703.2.4	16,296,680	
	Texas Health Presbyterian Hospital Denton	020967801.2.2	269,045	
	Texas Health Presbyterian Hospital Kaufman	094140302.2.2	77,703	
	2.2.2 - Apply evidence-based care management model to patients identified as having high-			
	Baylor Medical Center at Carrollton	195018001.2.1	228,613	
	Baylor Medical Center at Garland	121790303.2.1	832,715	
	Baylor Medical Center at Irving	121776204.2.1	647,937	
	Baylor University Medical Center	139485012.2.1	3,916,572	
	Methodist Charlton Medical Center	126679303.2.1	2,375,593	
	Methodist Dallas Medical Center	135032405.2.2	3,744,024	
	Methodist Richardson Medical Center	209345201.2.2	1,050,953	
			31,539,304	7%
2.4	Redesign to Improve Patient Experience			
	2.4.1 - Implement processes to measure and improve patient experience			
	HCA Denton Regional Medical Center	111905902.2.2	964,291	
	HCA Las Colinas Medical Center	020979301.2.1	330,713	
	HCA Medical Center of Lewisville	094192402.2.1	427,614	
	2.4.3 - Increased patient satisfaction			
	Parkland Memorial Hospital	127295703.2.10	10,302,498	
			12,025,116	3%

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		Project ID	DY 2 & 3 Project Value	Percent of Total
2.6	Implement Evidence-Based Health Promotion Programs			
	2.6.1 - Engage in population-based campaigns or programs to promote healthy lifestyles			
	Children's Medical Center	138910807.2.2	6,828,278	
	2.6.2 - Establish self-management programs and wellness using evidence-based designs.			
	Texas Health Presbyterian Hospital Dallas	020908201.2.2	1,232,912	
	Dallas County	121758005.2.1	308,777	
	Dallas County	121758005.2.2	847,269	
			9,217,236	2%
2.7	Implement Evidence-Based Disease Prevention Programs			
	2.7.6 - Implement other evidence-based project to implement disease prevention programs			
	Denton County HHS	136360803.2.2	2,099,469	
			2,099,469	0%
2.8	Apply Process Improvement Methodology to Improve Quality/Efficiency			
	2.8.1 - Design, develop, and implement a program of continuous, rapid process improvement			
	UT Southwestern Medical Center	126686802.2.2	3,359,150	
	2.8.11 - Project Option: Sepsis			
	HCA Denton Regional Medical Center	111905902.2.1	689,288	
	HCA Medical Center of Lewisville	094192402.2.2	967,463	
	HCA Medical City Dallas Hospital	020943901.2.3	1,919,669	
	2.8.4 - Project Option: Reduction in 30-Day Hospital Readmission Rates (Potentially			
	Parkland Memorial Hospital	127295703.2.12	13,580,566	
	2.8.5 - Project Option: Reduction in Potentially Preventable Complications (PPC)			
	Parkland Memorial Hospital	127295703.2.6	16,296,680	
	2.8.6 - Project Option: Reduce Inappropriate ED Use			
	Denton County MHMR	135234606.2.1	3,015,805	
			39,828,621	9%

RHP 9 Project Listing - CMS Initial Approvals - September 9, 2013

Project Option	Section/Option Title	Interventional Projects		
		Project ID	DY 2 & 3 Project Value	Percent of Total
2.9	Establish/Expand a Patient Care Navigation Program			
	2.9.1 - Provide navigation services to targeted patients who are at high risk of disconnect			
	Baylor Medical Center at Garland	121790303.2.3	787,877	
	Baylor Medical Center at Irving	121776204.2.3	556,309	
	Baylor University Medical Center	139485012.2.3	3,723,501	
	Children's Medical Center	138910807.2.3	6,828,278	
	HCA Medical Center of Lewisville	094192402.2.3	378,021	
	Methodist Charlton Medical Center	126679303.2.2	4,411,817	
	Methodist Dallas Medical Center	135032405.2.1	6,189,829	
	Methodist Richardson Medical Center	209345201.2.1	1,576,430	
	Parkland Memorial Hospital	127295703.2.7	11,613,726	
	Texas Health Presbyterian Hospital Denton	020967801.2.1	1,443,086	
	Texas Health Presbyterian Hospital Kaufman	094140302.2.1	1,157,211	
	UT Southwestern Medical Center	126686802.2.4	6,718,300	
	UT Southwestern Medical Center	175287501.2.1	2,513,622	
			47,898,007	10%
2.10	Use of Palliative Care Programs			
	2.10.1 - Implement a Palliative Care Program to address patients with end-of-life decisions			
	Parkland Memorial Hospital	127295703.2.8	13,580,566	
	UT Southwestern Medical Center	175287501.2.2	3,829,781	
			17,410,347	4%
2.11	Conduct Medication Management			
	2.11.2 Evidence-based interventions that put in place the teams, technology and processes			
	UT Southwestern Medical Center	126686802.2.6	3,282,835	
	2.11.3 - Implement other evidence based project to develop or enhance Medication			
	Baylor Medical Center at Garland	121790303.2.5	466,641	
	Baylor Medical Center at Irving	121776204.2.5	464,485	
	Baylor University Medical Center	139485012.2.5	2,087,091	
			6,301,052	1%

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Project Option	Section/Option Title	Interventional Projects		
		Project ID	DY 2 & 3 Project Value	Percent of Total
2.12	Implement/Expand Care Transitions Programs			
	2.12.1 - Develop, implement, and evaluate standardized clinical protocols and evidence-			
	Doctor's Hospital at White Rock Lake	094194002.2.2	290,800	
	Parkland Memorial Hospital	127295703.2.9	12,831,294	
	UT Southwestern Medical Center	126686802.2.5	8,187,928	
	2.12.2 - Implement one or more pilot intervention(s) in care transitions targeting one or			
	UT Southwestern Medical Center	175287501.2.3	3,629,740	
	Baylor Medical Center at Garland	121790303.2.4	526,212	
	Baylor Medical Center at Irving	121776204.2.4	523,782	
	Baylor University Medical Center	139485012.2.4	2,353,529	
	Children's Medical Center	138910807.2.4	5,246,312	
			33,589,597	7%
2.13	Provide an Intervention for a Targeted Behavioral Health Population to Prevent Unnecessary Use of			
	2.13.1 - Design, implement, and evaluate research-supported and evidence-based			
	Dallas County MHMR / Metrocare Services	137252607.2.2	589,151	
	Dallas County MHMR / Metrocare Services	137252607.2.3	1,254,176	
	Dallas County MHMR / Metrocare Services	137252607.2.4	1,202,058	
	Dallas County MHMR / Metrocare Services	137252607.2.5	1,243,345	
	Denton County MHMR	135234606.2.3	4,255,200	
	Lakes Regional MHMR	121988304.2.1	1,693,343	
			10,237,273	2%
2.15	Integrate Primary and Behavioral Health Care Services			
	2.15.1 - Design, implement, and evaluate projects that provide integrated primary and			
	Dallas County MHMR / Metrocare Services	137252607.2.1	1,398,055	
	Denton County MHMR	135234606.2.2	2,567,080	
	HCA Medical City Dallas Hospital	020943901.2.1	1,994,936	
			5,960,071	1%
2.19	Develop Care Management Function that Integrates Primary and Behavioral Health Needs of			
	2.19.1 - Design, implement, and evaluate care management programs and that integrate			
	Baylor Medical Center at Garland	121790303.2.2	794,282	
	Baylor Medical Center at Irving	121776204.2.2	556,309	
	Baylor University Medical Center	139485012.2.2	3,833,828	
			5,184,419	1%
Total Category 2		74 Projects	\$264,881,129	58%
Total All		114 Projects	\$459,641,174	100%

Regional Healthcare Partnership 9

Medicaid 1115 Waiver

Texas Healthcare Transformation and Quality Improvement Program

Proposed New Three Year Projects Prioritized List

As of October 24, 2013

RHP 9 Proposed Prioritized List of Three-Year DSRIP Projects for DY3-5

Priority #	Performing Provider Name	Project Title	Three Year Total Value	IGT Entity Name(s)	Project Description and Contribution to the RHP 9 Plan
1	Dallas MHMR / Metrocare	Metrocare Outpatient Clinic	\$9,892,052	Dallas MHMR / Metrocare	This project expands behavioral health services to the underserved by opening an outpatient clinic in the Northwest region of Dallas County - and will serve patients of which approximately 49% will be indigent and 41% will be Medicaid.
2	Parkland Health & Hospital System	New COPC Site	9,236,418	Parkland Health & Hospital System	This project will address the significant unmet need for primary care services for the indigent in Dallas County. More than 80% of the patient visits provided by the COPC network are for indigent patients and Medicaid beneficiaries. The area served by this project is complementary to and does not conflict with other RHP 9 DSRIP projects.
3	Texas A&M Health Science Center - Baylor College of Dentistry	Expansion of Dental Services at Community Clinics	9,720,000	Texas A&M Health Science Center - Baylor College of Dentistry	This project proposes to begin operating dental clinics co-located with the North Dallas Shared Ministries and Healing Hands Ministries by placing senior dental students in community-based clinical training programs at the clinics. This project addresses and RHP 9 need to address dental health service shortages. This project complements several other DSRIP projects that interface with this two faith-based clinics.
4	UT Southwestern, Faculty Plan	Establish a Sickle Cell Patient Treatment Program	16,500,000	UT Southwestern, Faculty Plan	This project will address a patient population that has a significant readmission rate by providing acute care management, specifically targeting high utilizers. Approximately 60% of the patients do not have insurance. This project addresses the community needs for chronic disease and specialty care services.
5	Children's Medical Center Dallas	Use Telehealth to Deliver Specialty, Psychosocial and Community-Based Nursing	11,000,610	Dallas MHMR / Metrocare	Establishes a telemedicine program with real-time access to a pediatrician or pediatric specialist via telemedicine to improve health outcomes, increase access to medical care, reduce school absences and reduce emergency department visits - specifically targeted to children covered by Medicaid or uninsured and low income. This project aligns with a number of primary care projects in RHP 9.
6	Parkland Health & Hospital System	Gynecology Specialty Services Expansion	20,000,000	Parkland Health & Hospital System	This project will significantly increase the availability of GYN care for low income women in Dallas County by bringing gynecology services to existing adult and pre-natal clinics. This project will address unmet demand from low income patient populations and complement RHP 9 primary care expansion projects.
7	UT Southwestern, Faculty Plan	The Use of Measurement Based Care to Enhance Identification and Treatment of Medicaid Patients with Major Depressive Disorder in Primary Care Practices	13,500,000	UT Southwestern, Faculty Plan	This project will implement a Measurement Based Care program that utilizes a web-based platform in improving the identification and quality of care for patients with Major Depressive Disorder in primary care settings. This project will address the community need for behavioral health capacity. This project aligns with other RHP 9 primary care projects.
8	Dallas MHMR / Metrocare	Integration of Child and Adolescent Behavioral and Primary Healthcare Services	12,345,103	Dallas MHMR / Metrocare	This project targets children and adolescents with concurrent needs for behavioral and physical health care services. The project addresses the community needs for integrated primary and behavioral health care services and will serve patients who are 100% Medicaid or indigent.

Priority #	Performing Provider Name	Project Title	Three Year Total Value	IGT Entity Name(s)	Project Description and Contribution to the RHP 9 Plan
9	Parkland Health & Hospital System	Apply new technology and expanded medication therapy management services to improve adherence to medications and avoid medication related readmissions	12,184,000	Parkland Health & Hospital System	This project is expected to impact nearly 9,000 individuals of whom 75% are Medicaid and indigent. This project will address the community needs with respect to chronic disease management and reduction of unnecessary ER visits. It will complement the chronic care projects in RHP 9
10	Dallas MHMR / Metrocare	Metrocare Patient Navigation Program	4,260,191	Dallas MHMR / Metrocare	This project address nine components of the RHP 9 community need assessment. The patient population served will include 41% Medicaid and 49% Indigent. This project is one element of the behavioral health services continuum of care and relates to all other projects that provide / enhance services along the continuum.
11	Parkland Health & Hospital System	Improving Transitions of Care Through an Inpatient HIV Care Team	19,900,000	Parkland Health & Hospital System	This project will impact the cost of care, reduce readmissions and inappropriate ED utilization. Of the patients served, two-thirds will be Medicaid or indigent. This project will complement the primary and specialty care RHP 9 DSRIP projects.
12	Timberlawn	Develop a partial hospitalization program for high utilizers of mental health inpatient services to reduce inpatient utilization for mental health services	3,000,000	Dallas MHMR / Metrocare	This project provides a partial hospitalization program for adolescent and adult medically indigent recipients who are high utilizers of services in order to reduce costly and preventable inpatient utilization for mental health needs. It addresses behavioral health issues identified in the community needs assessment and complements other RHP 9 projects. The project will serve patients of whom more than 90 percent are Medicaid or indigent
13	Parkland Health & Hospital System	Prevention of Post-Discharge Suicide Attempts via Crisis Hotline Follow-Up Services	19,500,000	Parkland Health & Hospital System	This project aims to decrease subsequent suicide attempts and self-directed violence in patients discharged from ED or inpatient care. It provides complementation, non-duplicative services aligned with other RHP 9 projects that provide post-discharge care coordination and addresses the behavioral health issues identified in the Community Needs Assessment.
14	Children's Medical Center Dallas	Enhance Service Availability of Appropriate Levels of Behavioral Health Care	13,299,390	Dallas MHMR / Metrocare	This project develops a targeted care management function that incorporates both behavioral and medical care but also coordinates care when provided by other community-based services. The project focuses on the community need for integrated behavioral and primary care. The patients will be composed of approximately 80% Medicaid and indigent.
15	Parkland Health & Hospital System	Improve Access to Specialty Care - Pain Management Clinic	8,200,000	Parkland Health & Hospital System	This project proposes to expand pain management clinic capacity to address a six month appointment backlog - approximately 80% of the patients will be Medicaid or indigent. This project complements other RHP 9 primary and specialty care expansion projects.
16	Dallas MHMR / Metrocare	Metrocare Rapid Assessment and Prevention (RAP)	7,773,222	Dallas MHMR / Metrocare	The goal of this project is to prevent psychiatric readmissions delivering services based on a Critical Time intervention model. The project is expected to reduce psychiatric hospitalizations and addresses RHP 9 behavioral health community needs.
17	Parkland Health & Hospital System	Post Partum Mental Health Initiative	20,000,000	Parkland Health & Hospital System	This project is an integration of behavioral health into the outpatient obstetrics setting to provide increased access to mental health services and an optimal environment for the treatment of postpartum depression which is documented to occur in 10-20% of postpartum women. Behavioral health is a documented community health need. This project complements other regional primary and specialty care projects.

Priority #	Performing Provider Name	Project Title	Three Year Total Value	IGT Entity Name(s)	Project Description and Contribution to the RHP 9 Plan
18	Dallas MHMR / Metrocare	Intensive Applied Behavior Analysis Program	11,829,163	Dallas MHMR / Metrocare	This project targets children on the autism spectrum and/or children with other developmental disabilities of which 90% are Medicaid or indigent. This project addresses community needs for Behavioral Health services and Primary Care.
19	Parkland Health & Hospital System	Evidence-based Interventions that Put in Place the Teams, Technology and Processes to Avoid Medication Errors	6,525,000	Parkland Health & Hospital System	This project will enhance medication safety for all of Parkland's patients and will address readmission rates.
20	Texas Scottish Rite Hospital	Telemedicine to Expand Pediatric Specialty Services	2,000,000	Parkland Health & Hospital System	This project will provide consultative specialty services for complex pediatric cases. A substantial share of the TSRH patients are classified as Medicaid eligible (40%) or indigent (10%).
21	Texas Scottish Rite Hospital	Implement Care Transitions Program	3,000,000	Parkland Health & Hospital System	This project will address hospital readmissions and serve a patient population consisting of about 50% Medicaid eligible and indigent.
22	Parkland Health & Hospital System	Wound Care Program Expansion	9,100,000	Parkland Health & Hospital System	This project addresses a high demand and backlogged service to care for complicated wounds serving at least 40% Medicaid and indigent patients.
RHP 9 Total Proposed Three Year Project Value			\$242,765,149		